



# Investor Presentation

April 2023

(all figures in C\$ unless otherwise indicated)

# Forward looking statements

Certain statements in this presentation are forward looking statements which may include, but are not limited to, statements with respect to the future financial or operating performance of NeuPath and its projects, the market conditions, business strategy, corporate plans and objectives and goals. Often, but not always, forward-looking statements can be identified by the use of words such as “plans”, “expects”, “is expected”, “budget”, “scheduled”, “estimates”, “forecasts”, “intends”, “anticipates”, or “believes” or variations (including negative variations) of such words and phrases, or statements that certain actions, events or results “may”, “could”, “would”, “might” or “will” be taken, occur or be achieved. Forward-looking statements involve known and unknown risks, uncertainties, assumptions and other factors that may cause the actual results, performance or achievements of NeuPath to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Such factors include, but are not limited to, the factors discussed in the section entitled “Risk Factors” in the Company’s Annual Information Form for the year ended December 31, 2022 dated March 29, 2023 (“AIF”). Although NeuPath has attempted to identify important factors that could cause actual actions, events or results to differ materially from those described in forward-looking statements, there may be other factors that cause actions, events or results to differ from those anticipated, estimated or intended. Forward-looking statements contained herein are made as of the date of this presentation and, other than as required by law, NeuPath disclaims any obligation to update any forward-looking statements, whether as a result of new information, future events or results or otherwise. There can be no assurance that forward-looking statements will prove to be accurate, as actual results and future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking statements.

This presentation also includes market data and forecasts with respect to the chronic pain, sports medicine, concussion, and workplace health services markets. Although NeuPath is responsible for all of the disclosure contained in this presentation, in some cases NeuPath relies on and refers to market data and certain industry forecasts that were obtained from third-party surveys, market research, consultant surveys, publicly available information and industry publications and surveys that it believes to be reliable. Unless otherwise indicated, all market and industry data and other statistical information and forecasts contained in this presentation are based on independent industry publications, reports by market research firms or other published independent sources and other externally obtained data that NeuPath believes to be reliable. Any such market data, information or forecast may prove to be inaccurate because of the method by which it was obtained or because it cannot always be verified with complete certainty given the limits on the availability and reliability of raw data, the voluntary nature of the data gathering process and other limitations and uncertainties, including those discussed in the AIF under the heading “Risk Factors”. As a result, although NeuPath believes that these sources are reliable, it has not independently verified the information.

# Non-IFRS Financial Measures

This presentation makes reference to certain financial measures, including non-IFRS financial measures that are historical and non-GAAP or non-GAAP ratios. Management uses these financial measures for purposes of comparison to prior periods and development of future projections and earnings growth prospects. This information is also used by management to measure the profitability of ongoing operations and in analyzing business performance and trends. These measures are not recognized measures under IFRS, do not have a standardized meaning prescribed by IFRS and, are therefore, unlikely to be comparable to similar measures presented by other companies. Rather, these measures are provided as additional information to complement those IFRS measures by providing further understanding of the Company's results of operations from management's perspective. Accordingly, they should not be considered in isolation nor as a substitute for analysis of financial information reported under IFRS. The Company uses the following non-GAAP financial measures: EBITDA, adjusted EBITDA, gross margin, adjusted gross margin and loss from operations, and the following non-GAAP ratios: gross margin % and adjusted gross margin %, to provide supplemental measures of operating performance and thus highlight trends in the core business that may not otherwise be apparent when relying solely on IFRS financial measures. Management also uses non-IFRS financial measures in order to prepare annual operating budgets and to determine management compensation. See Selected Financial Information and Results of Operations for a quantitative reconciliation of gross margin, adjusted gross margin and loss from operations to its most directly comparable financial measure disclosed in the Condensed Consolidated Interim Financial Statements for the three and twelve months ended December 31, 2022 to which the measure relates.

# Investment Highlights

## Private / Public

Canada's largest provider of category leading chronic pain management and other services in support of, and complementary to, the public system

## Strong Platform

Annual revenue run rate of >\$60 million, adjusted EBITDA positive for 16 straight quarters. New leadership is implementing operational improvements to drive EBITDA growth.

## Multiple Avenues for Growth

Significant opportunities to grow both organically and inorganically – consistent with recent provincial and federal government initiatives

## Attractive Valuation

Currently trading at a highly discounted EV/Revenue and EV/EBITDA vs. peers

# NeuPath Health at a Glance

**+\$60M**

Revenue



Canada's Largest  
Provider of Chronic Pain  
Management

**130**

Licensed professional



Licensed Health Care  
Providers

**200k**

patients visits



Patient Visits

**15k**

Referring physicians

# Helping Canadians with Chronic Pain

**NeuPath operates the largest chronic pain network in Canada and addresses ~67% and ~38% of Ontario and Alberta's population, respectively**

## Alberta



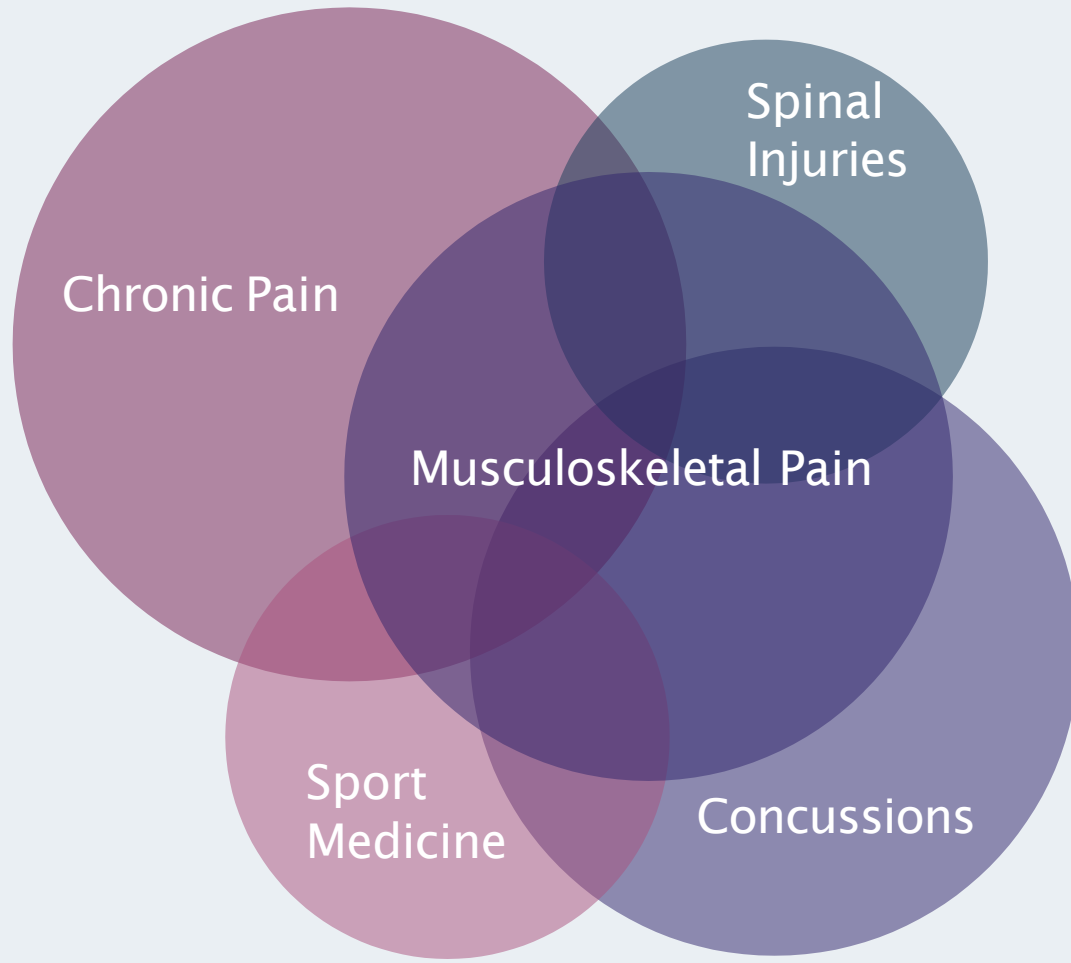
## Southern Ontario



(1) Inclusive of the new Hamilton fluoroscopy suite clinic

(2) The Company owns a 10% minority interest in two physiotherapy and sports medicine clinics located in Edmonton

# Chronic Pain Impacts One in Five Canadians



## Chronic Pain

- Costs up to \$40 billion in Canada<sup>(1)</sup>
- Leading cause of disability worldwide

## Musculoskeletal Conditions

- Biggest cost driver in organizations' healthcare spend in Canada

# We Treat Patients with Many Drivers of Pain

NeuPath's physicians cater to individuals who have trouble taking care of themselves or their family due to their condition

Arthritis & Musculoskeletal Pain	Fibromyalgia	Rotator Cuff Injuries
Back Pain	Head & Neck Pain	Scoliosis
Cervical Radiculopathy (Pinched Nerve)	Herniated Disc	Shoulder and Arm Pain
Chronic Headaches	Lumbar Radiculopathy	Spinal Stenosis
Complex Regional Pain Syndrome (CRPS)	Motor Vehicle Injuries	Spondylosis
Concussion	Myofascial Pain	Sports Injuries
Degenerative Disc Disease	Neuropathic Pain	Trigeminal Neuralgia
Diabetic Neuropathic Pain	Post-Shingles Neuropathic Pain	Whiplash Related Injuries
Facet Joint Syndrome	Post-Surgical Pain Syndromes	Work-Related Injuries



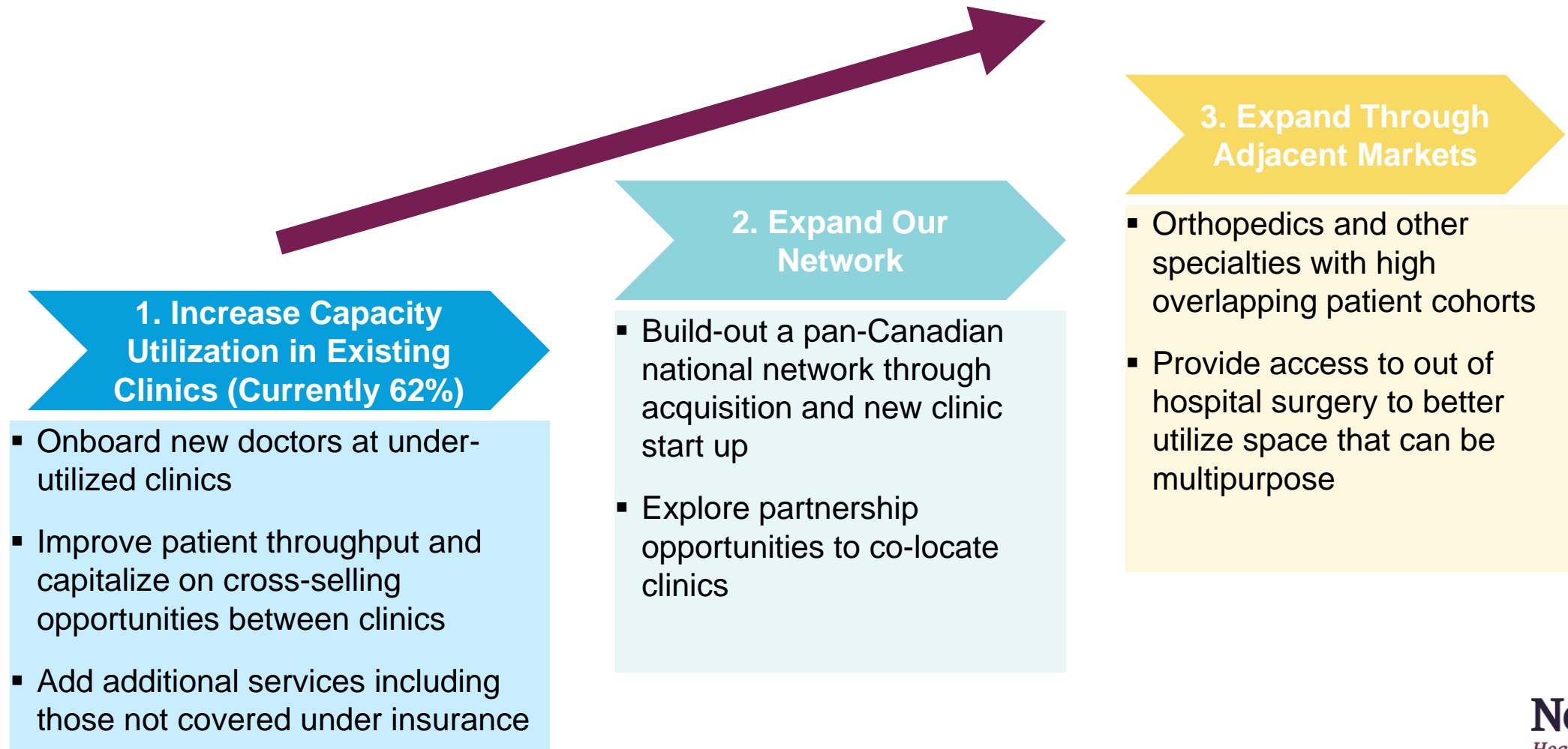


# Why NeuPath is attractive to Doctors

- ✓ **Highly regulated facilities**
- ✓ **Access to new technologies and modern equipment**
- ✓ **Built in referral network to rapidly build practice**
- ✓ **Doctors can concentrate on patient care**

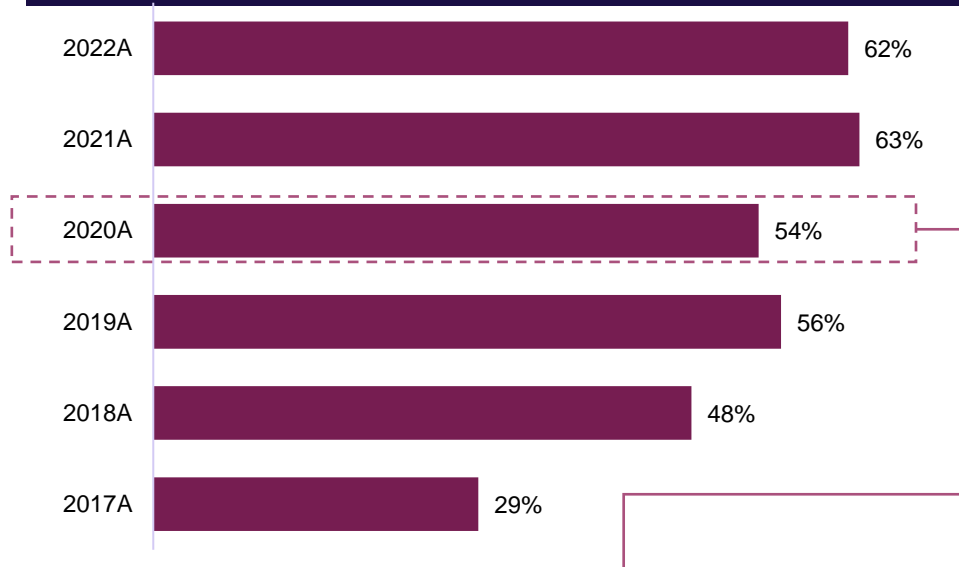
# Multiple Avenues for Growth

NeuPath is well positioned to grow through a variety of organic and inorganic opportunities.



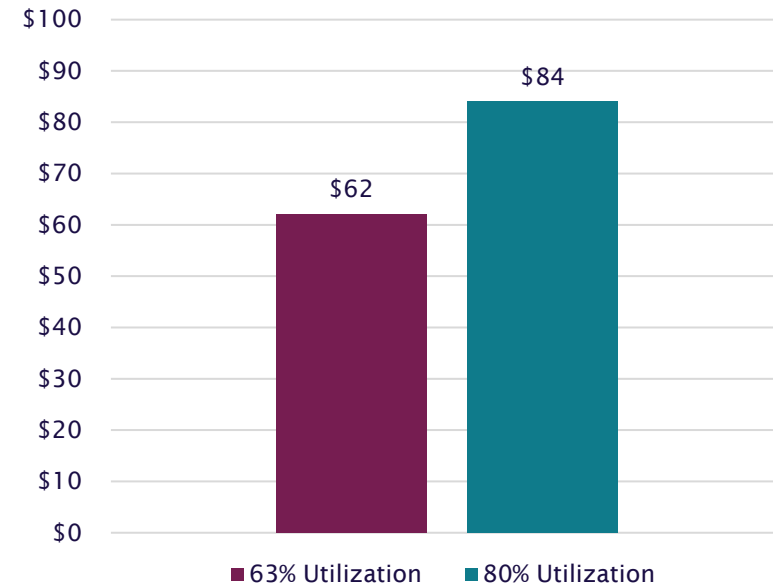
# 1) Growth Opportunities via Capacity Utilization

## Current & Historical Capacity Utilization



While most businesses suffered financially during COVID-19, NeuPath's performance remained relatively consistent as evidenced by stable capacity utilization rate and financial performance

## Capacity to Grow



**NeuPath has ample room to expand its clinic operations business to over \$100M with minimal investment.**

## 2) Growth Opportunities – Expand Our Network



### Fragmented Market with Opportunity for Consolidation

- Opportunity to acquire individual and multi-site clinics to create efficiencies by bolting onto the Company's existing network
- Track record of acquiring, optimizing and enhancing clinic groups
  - CPS: Adj. EBITDA loss in first year; grew to >\$1MM of Adj. EBITDA in 2021
  - HealthPointe: Revenue growth of ~33% in year acquired; building an additional clinic



### Acquiring Single-Location, Interdisciplinary Clinics

- Many single-location clinics without broad programs and scale efficiencies; more than 60 interdisciplinary clinics in Ontario alone
- Opportunity to add scarce physicians and drive capacity utilization efficiencies



### Gap in Market – Opportunity to Further Establish National Network

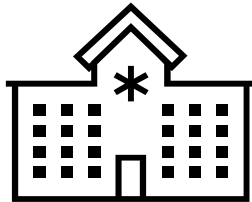
- Currently, there is no national clinic network in Canada dedicated to chronic pain management
- Opportunity to expand into other Canadian provinces (QC, B.C., MB) via brownfield builds at a cost of approximately \$150 per square foot
- A national network would allow the opportunity to further penetrate the employer and insurance carrier markets

# 3) Growth Opportunities in Adjacent Markets



## Patients with chronic pain have multiple comorbidities

- Arthritis and joint pain
- Diabetes
- Substance abuse and mental health issues
- Etc.

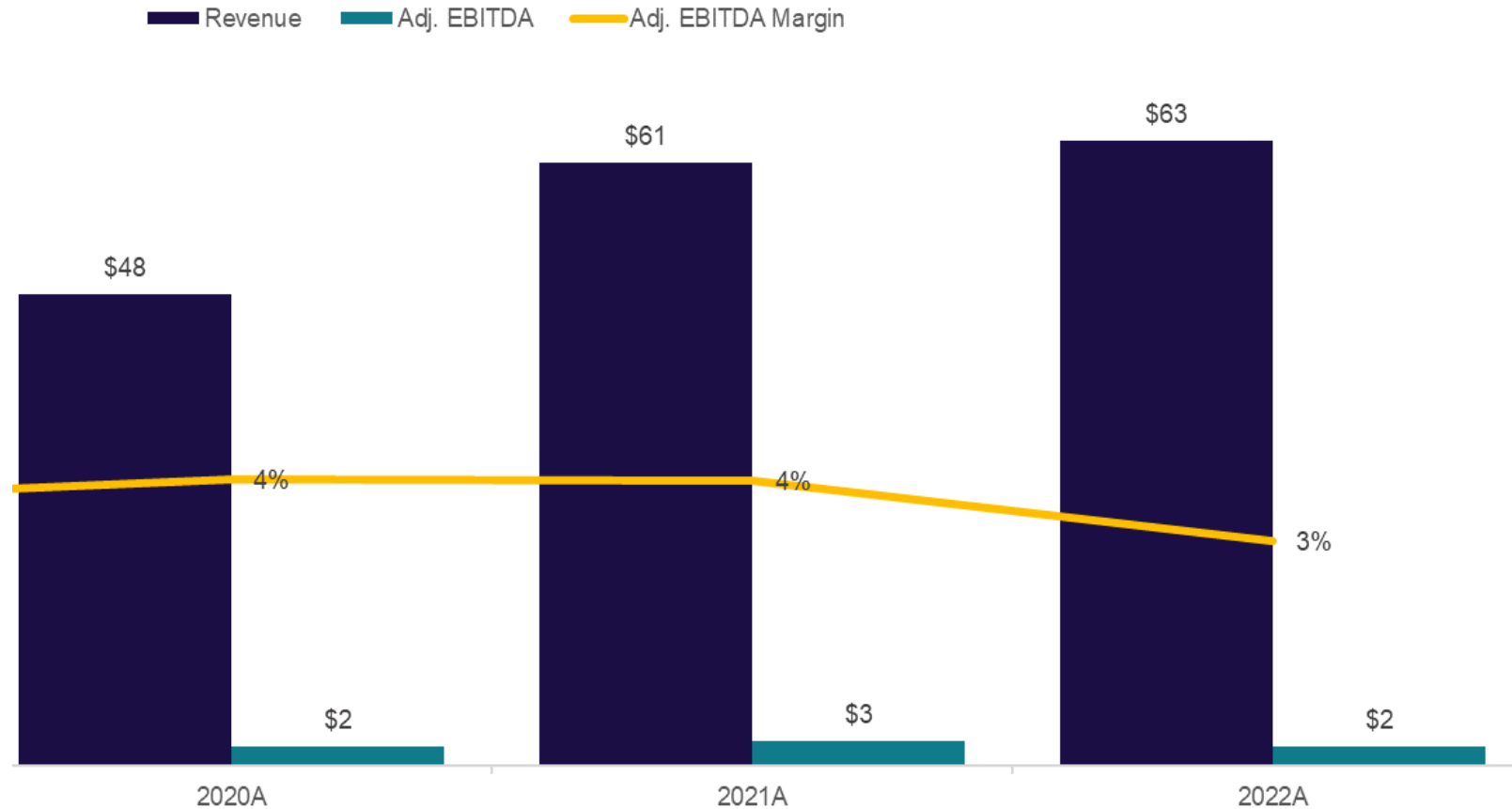


## Our facilities can, with modest changes, serve other specialties

- Our infusion suites can address new patients using new modalities, currently being implemented in an Ontario clinic
- Our fluoroscopy suites, with modest investment, could potentially serve as surgical suites for out of hospital procedures, which we are currently evaluating from a business and regulatory perspective, recent RFP bids

**Entering adjacent markets (ie Orthopedics) will better serve our patients and cross referrals can enhance growth and improve capacity utilization.**

# Financial Overview (\$MM)



**NeuPath is implementing multiple operational changes to enhance operational efficiency and the bottom line, while driving max value to shareholders.**

# Restructuring and Operational Improvements

## Technology

**Technology wages and development spending halted.**

## Marketing

**Marketing wages and non-core spending halted.**

## Operational Efficiencies

**Discontinuation of negative-ROI consulting and other contracts.  
Sale of building.  
Re-negotiation of leases.**

# Leadership Team



**Joseph Walewicz**  
**CEO**

- Joined as a Board of Director in 2020
- Became CEO in September 2022
- 25 years in biopharma, including Clementia Pharmaceuticals, MethylGene, Warnex, and Paladin Labs
- MBA, Finance from McGill, CFA charterholder

**Jeff Zygouras CPA, CA**  
**CFO**

- Joined as Corporate Controller in 2019, promoted to CFO in July 2021
- Prior experience as Finance Manager at Miravo Healthcare and Manager FP&A at Crescita Therapeutics
- MMPA from the University of Toronto



**Denise Hill**  
**VP, Western Canada**

- Joined with the acquisition of HealthPointe in 2021
- Prior experience as CEO of HealthPointe and Executive Director at Edmonton Bone and Joint Centre
- MBA from Queens University

**Bjorn Thies**  
**VP, People and Culture**

- Joined in 2021
- Prior experience as Senior Human Resources Manager at Pusateri's Fine Foods and Four Seasons Hotels and Resorts





# Board of Directors

## Daniel Chicoine

*Director (Chair)*

- Currently serves as Executive Chairman of Crescita Therapeutics Inc. (TSX: CTX)
- Previously served as Chairman and Co-CEO at Nuvo Research; also held executive roles at Magna International and PowerCart Systems
- Holds a Commerce degree from the University of Toronto and is a Chartered Professional Accountant

## Jolyon Burton

*Director*

- Co-founder of Bloom Burton & Co.; serves as President and Head of Investment Banking
- Previously served as Head of Healthcare and Biotechnology Investment Banking at an independent investment dealer
- Holds an Honours B.A. from the University of Waterloo

## Sasha Cucuz

*Director*

- Currently serves as CEO of Greybrook Securities and leads the firm's capital markets activities in real estate and healthcare
- Also co-manages Greybrook Realty Partners' asset management and capital markets business
- Holds a B.A. in Economics from York University

## Dan Legault

*Director*

- Currently serves as CEO of Antibe Therapeutics (TSX: ATE); also, served on the board of directors of International Save the Children and Green Shield of Canada
- Holds an LL.B. from Queen's University and a degree in Philosophy and Math from John Abbot College

## Joseph Walewicz

*Director (CEO)*

- 25+ years in biopharma; has held executive roles at MethylGene, Warnex and Paladin Labs
- Previously served as EVP, Business and Corporate Development of Clementia Pharmaceuticals (acquired for US\$1B in 2019)
- Holds an MBA in Finance from McGill, a B.Sc in Biochemistry and B.A. in Economics from Queens University; also a CFA charterholder

# NeuPath is Trading at a Large Discount to Peers

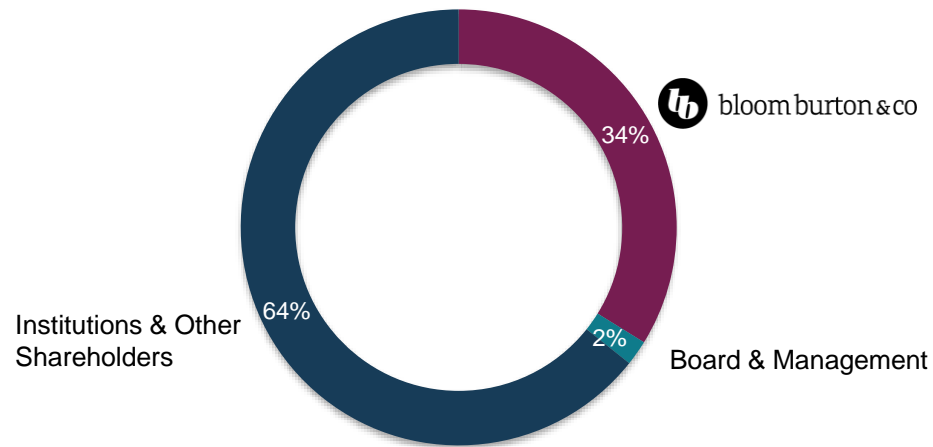
Company (Exch:Ticker)	Last Price	Market Cap	Enterprise Value	Debt	Cash	Revenue		Net Income	
	2023-04-04					2021	2022	2021	2022
WELL Health (TSX:WELL)	C\$4.80	1,099	1,409	358	48	302	569	-31	19
VieMed (TSX:VMD)	C\$13.24	505	483	1	23	117	139	9	6
Medical Facilities (TSX:DR)	C\$7.99	208	367	193	34	411	414	46	17
CareRx (TSX:CRRX)	C\$2.28	130	236	135	29	262	381	-23	-34
Akumin (TSX:AKU)	C\$0.91	81	2,262	2,004	80	421	749	-43	-156
Greenbrook TMS (TSX:GTMS)	C\$2.90	64	173	120	11	52	70		
MCI Onehealth (TSX:DRDR)	C\$0.33	17	34	18	1	47	53	-15	-21
Nova Leap Health (TSXV:NLH)	C\$0.20	17	21	5	2	21	28	2	-1
Skylight Health (TSX:SLHG)	C\$0.10	4	44	40	0	30	49	-11	-18
<b>NeuPath Health (TSXV:NPTH)</b>	<b>C\$0.11</b>	<b>6</b>	<b>11</b>	<b>6</b>	<b>1</b>	<b>61</b>	<b>63</b>	<b>-3</b>	<b>-4</b>

Source: Bloomberg and Company Filings

# Capitalization Table

- ~34% of the Company is owned by Bloom Burton, a Canadian-based investment firm focused in healthcare
- ~2% of the Company is owned by the Board and Management
- 54,597,892 of voting common shares are outstanding
- 4,709,100 of warrants are outstanding and are exercisable between \$0.25 – \$1.30
- 2,660,499 of options are outstanding and are exercisable between \$0.16 – \$1.00
- 136,495 RSUs are outstanding; vesting within 4 years

## Fully Diluted Ownership



## Capital Structure

<b>Common Shares Outstanding</b>	<b>54,597,892</b>
<b>Dilutive Instruments:</b>	
Warrants Outstanding	4,709,100
Stock Options	2,660,499
Restricted Share Units	136,495
<b>Fully Diluted Shares</b>	<b>62,103,986</b>

Note: Figures as of March 29, 2023

# Key Takeaways

- ✓ **NeuPath provides public healthcare in a private setting, supporting the system by supplying treatment for chronic pain and related conditions**
- ✓ **New leadership in Q3 2022 with significant healthcare and operational experience, immediate improvements implemented and ongoing improvements underway**
- ✓ **Clinic investments in 2022 turning to growth in 2023, better serving patients and adding higher margin services**
- ✓ **Multiple avenues for internal and external growth, discount valuation**
- ✓ **Both provincial and federal government initiatives are aligned with our business plan**

# EBITDA Reconciliation of IFRS

## EBITDA and Adjusted EBITDA

EBITDA refers to net income (loss) determined in accordance with IFRS, before depreciation and amortization, net interest expense (income) and income tax expense (recovery). The Company defines adjusted EBITDA, as EBITDA, excluding stock-based compensation expense, restructuring costs, fair value adjustments, transaction costs, impairment charges and finance income. Management believes EBITDA and adjusted EBITDA are useful supplemental non-GAAP measures to determine the Company's ability to generate cash available for working capital, capital expenditures, debt repayments, interest expense and income taxes. The following table provides a reconciliation of net loss and comprehensive loss to EBITDA and adjusted EBITDA:

	Three Months ended December 31		Year ended December 31	
	2022	2021	2022	2021
	\$	\$	\$	\$
Net loss and comprehensive loss	(1,860)	(720)	(4,275)	(3,230)
Add back:				
Depreciation and amortization	669	842	2,665	3,085
Net interest expense	214	217	832	876
Income tax expense	29	(299)	194	(17)
EBITDA	(948)	40	(584)	714
Add back:				
Stock-based compensation	53	(144)	98	517
Transaction costs <sup>(1)</sup>	202	260	808	1,314
Finance income	(4)	(8)	(22)	(34)
Restructuring	67	-	519	-
Gain on derecognition of other obligations	(500)	-	(500)	-
Impairment	1,938	-	1,938	-
Adjusted EBITDA	808	148	2,257	2,511
Attributed to:				
Shareholders of NeuPath Health Inc.	829	148	2,350	2,511
Non-controlling interest	(21)	-	(93)	-
	808	148	2,257	2,511

For the year ended December 31, 2022, \$750 of accrued contingent consideration that under IFRS 3, Business Combinations ("IFRS 3") was not permitted to be included in the acquisition cost has been accounted for as remuneration rather than consideration transferred [December 31, 2021 - \$750]. Transaction costs for the year ended December 31, 2021, also included professional fees related to the acquisition of HealthPointe Medical Centres Ltd.

## Gross Margin, Gross Margin %, Adjusted Gross Margin and Adjusted Gross Margin %

Management believes gross margin, gross margin %, adjusted gross margin and adjusted gross margin % are important supplemental non-GAAP measures for evaluating operating performance and to allow for operating performance comparability from period-to-period. Gross margin is calculated as total revenue minus cost of medical services. Gross margin % is calculated as gross margin divided by total revenue. Adjusted gross margin is calculated as gross margin, plus remuneration payment accruals related to the HealthPointe Medical Centres Ltd. ("HealthPointe") acquisition, Restricted Share Unit ("RSU") award accruals related to the HealthPointe physician vendors, and Canada Emergency Wage Subsidy ("CEWS") payroll subsidies available under the COVID-19 Economic Response Plan that were included in cost of medical services. Adjusted gross margin % is calculated as adjusted gross margin divided by total revenue.

## Loss From Operations

Management believes loss from operations is an important supplemental non-GAAP measure for evaluating operating performance and to allow for operating performance comparability from period-to-period. Loss from operations is calculated as total revenue, minus cost of medical services, general and administrative ("G&A") expenses, occupancy costs, depreciation and amortization, interest cost and restructuring costs.



# Investor Presentation

April 2023

(all figures in C\$ unless otherwise indicated)